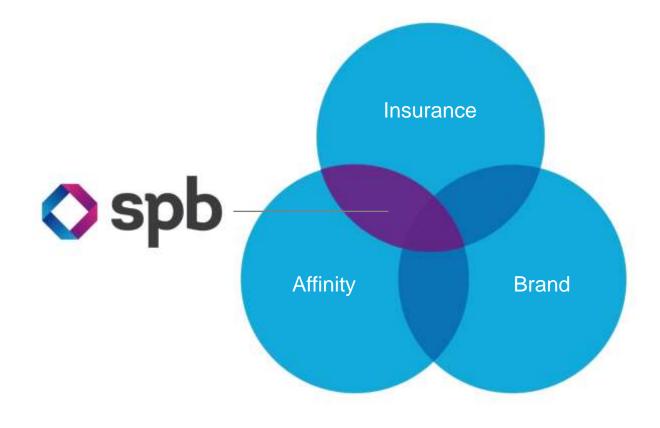
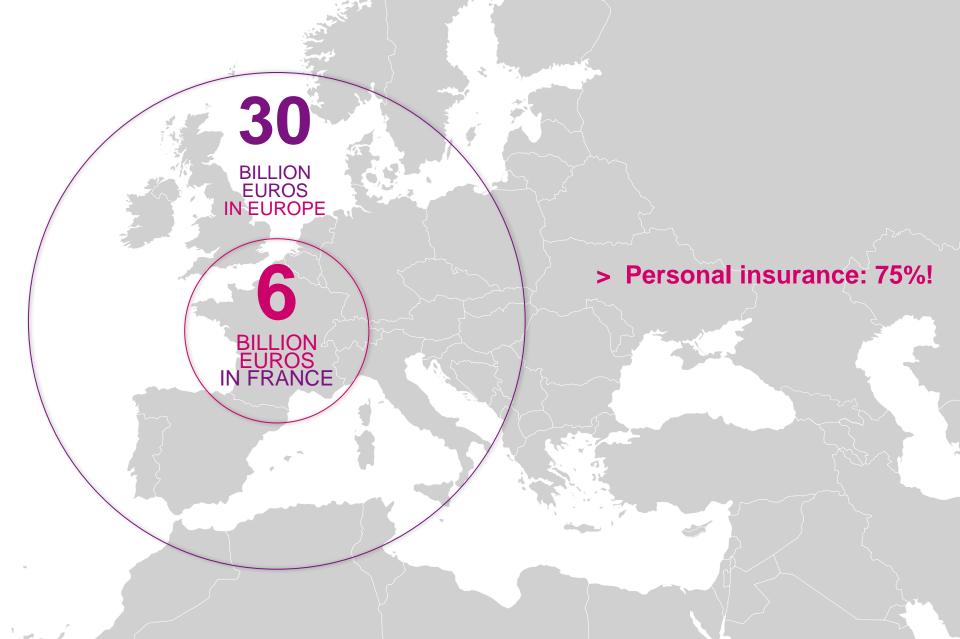


AFFINITY INSURANCE: A MARKET WITH STRONG POTENTIAL EVOLUTION AND TRENDS 2014 Paris LIMRA Conference Jean-Marie GUIAN Chairman of the management Board of the SPB Group

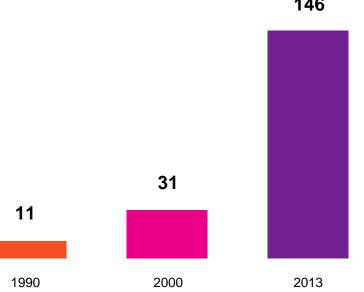


Affinity insurance market estimated for 2015



🔷 spb

Net revenue in million euros



146





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